THE LITTAUER FAMILY OF HEALTH SERVICES

Report to the Community

NATHAN LITTAUER
Hospital & Nursing Home

Gems in the Adirondacks
GEMS IN THE ADIRONDACKS
A hospital, a network of outpatient primary/specialty care centers, a nursing home and a wellness center— all working as a team, using the most current technology, and demonstrating genuine concern for you.

A dazzling year.

It was last spring when I first heard people refer to Littauer as “a gem in the Adirondacks.” After some thought, I would have to say that I agree. We are continually answering your call for safe, accessible and modern healthcare, delivered with kindness and skill.

From our new Emergency Care Center to our reaccreditations by The Joint Commission, to our new Birthing Center, we did not just meet expectations, we exceeded them. Our accomplishments are a testament to the dedication and skill of the team in our system of care.

Our recent accomplishments, continued growth in patient visits for all of our services and our financial health have positioned us well to implement many significant improvements over the next few years. Our future starts now.

Many of you share our enthusiasm for our future, though some of you may not know what a gem we truly are. To those of you, please get reacquainted with Littauer. You will see why more and more people are choosing us for their healthcare.

Therefore, on behalf of the Board of Directors and staff, thank you for your steadfast belief in Nathan Littauer Hospital and its Family of Health Services and for your continued support.

Sincerely,

Laurence E. Kelly
President and CEO
Our medical staff shines.

Our medical staff is our greatest asset. Every day they coordinate seamless patient care. It is an approach that combines the latest medical technology with a desire to help and the commitment to heal.

I have always said that a hospital is only as strong as its medical team. And I can say beyond a doubt that we are a remarkable hospital system filled with remarkable people including our excellent medical team.

Laurence E. Kelly
A gem because we continue to grow.

<table>
<thead>
<tr>
<th>A Decade of Change</th>
<th>2000</th>
<th>2010</th>
<th>% Increase</th>
</tr>
</thead>
<tbody>
<tr>
<td>Primary Care Centers</td>
<td>3</td>
<td>8</td>
<td>+167%</td>
</tr>
<tr>
<td>Primary Care Patient Visits</td>
<td>39,880</td>
<td>104,840</td>
<td>+163%</td>
</tr>
<tr>
<td>Surgical Cases</td>
<td>4,631</td>
<td>5,709</td>
<td>+23%</td>
</tr>
<tr>
<td>Babies Born</td>
<td>362</td>
<td>430</td>
<td>+19%</td>
</tr>
<tr>
<td>HealthLink Attendees</td>
<td>7955</td>
<td>8419</td>
<td>+6%</td>
</tr>
<tr>
<td>Tests and Treatments</td>
<td>335,538</td>
<td>469,159</td>
<td>+40%</td>
</tr>
<tr>
<td>Lifeline Units</td>
<td>311</td>
<td>550</td>
<td>+77%</td>
</tr>
</tbody>
</table>
A history that endures.

What began in 1894 as a community hospital is now a beacon of healthcare for the citizens in our area. Surely Lucius Littauer would be proud of our bold past and our bright future.
<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>May 30, 1894</td>
<td>Hospital dedicated</td>
</tr>
<tr>
<td>June 2, 1894</td>
<td>First patient admitted</td>
</tr>
<tr>
<td>June 25, 1894</td>
<td>Women’s Auxiliary of the Nathan Littauer Hospital Association organized</td>
</tr>
<tr>
<td>February 9, 1896</td>
<td>First graduating class of four nurses</td>
</tr>
<tr>
<td>May 18, 1968</td>
<td>New hospital building on State Street dedicated</td>
</tr>
<tr>
<td>April 4, 1972</td>
<td>First patients admitted to Extended Care Facility</td>
</tr>
<tr>
<td>July 1, 1972</td>
<td>Medical Arts Building opens for occupancy</td>
</tr>
<tr>
<td>December 13, 1982</td>
<td>Nathan Littauer Foundation, Inc., established with matching grant from Lucius N. Littauer Foundation in New York City</td>
</tr>
<tr>
<td>July 14, 1984</td>
<td>Dedication of Harry Starr Pavilion (long time director and benefactor of the hospital and President of the Lucius N. Littauer Foundation) housing new emergency room, respiratory and rehabilitation departments, two operating rooms and new intensive care unit</td>
</tr>
<tr>
<td>March 10, 1989</td>
<td>HealthLink, Littauer’s health and wellness resource center, presented first community education program</td>
</tr>
<tr>
<td>July 9, 1990</td>
<td>First hospital-based Primary Care Center opened in the Medical Arts Building</td>
</tr>
<tr>
<td>May 30, 1994</td>
<td>Centennial celebration for Hospital</td>
</tr>
<tr>
<td>April 19, 1995</td>
<td>First patients seen at Johnstown Medical Center (now Johnstown Primary Care Center)</td>
</tr>
<tr>
<td>March 22, 2000</td>
<td>Gloversville Primary Care Center relocated to a new building on the Hospital campus</td>
</tr>
<tr>
<td>May 23, 2000</td>
<td>New Surgical Suite opened</td>
</tr>
<tr>
<td>January 2, 1996</td>
<td>Mayfield Primary Care Center opened</td>
</tr>
<tr>
<td>January 2, 1997</td>
<td>Speculator Primary Care Center opened</td>
</tr>
<tr>
<td>October 31, 2005</td>
<td>Caroga Lake Primary Care Center opened</td>
</tr>
<tr>
<td>March 22, 2006</td>
<td>Second Gloversville Primary Care Center opened</td>
</tr>
<tr>
<td>June 25, 2007</td>
<td>Perth-Broadalbin Primary Care Center opened</td>
</tr>
<tr>
<td>April 23, 2008</td>
<td>Second Johnstown Primary Care Center opened</td>
</tr>
<tr>
<td>December 16, 2009</td>
<td>New Birthing Center opened</td>
</tr>
<tr>
<td>February, 2010</td>
<td>Perth Primary/Specialty Care Center expansion completed</td>
</tr>
<tr>
<td>September 21, 2010</td>
<td>Expansion and renovation of Emergency Care Center completed</td>
</tr>
</tbody>
</table>
In September we unveiled our new Emergency Care Center to an eager community. We invested $2.3 million and expanded the Emergency Department by 40%.

We hope you never see it, but aren’t you pleased to know it’s there if you need it?
Looking forward with clarity.

Our road map for 2011 includes the following projects:

- Another Primary/Specialty Care Center will open on Decker Drive in Johnstown, home to our pediatric providers: Richard Solby, DO, Shannon Colt, MD & Danita Curtis, FNP.
- The Diagnostic Imaging Department on the Gloversville Campus will expand, providing needed space for new technologies and services.
- We will make a myriad of Health Information Technology advancements for enhanced communication and patient safety.
- Significant investments will be made in surgical equipment to prepare for our new spine surgeon and urologist.
- We will continually invest in equipment that ensures safe, sterile patient care.
The Nathan Littauer Foundation: A Gem for the Future

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($250,000.00 - $499,999.99)
Congressman Paul D. Tonko (Federal Grant)
NYS Senator Hugh T. Farley (State Grant)

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Thank you.

You are the reason Littauer can continue to provide extraordinary care to people in need.

When you support the Nathan Littauer Foundation you support the mission of Nathan Littauer Hospital & Nursing Home. Because of your generosity and passion Littauer will continue to deliver extraordinary care 24 hours a day, 365 days a year. Where would we be without you?

Thank you for believing we are a gem, too!

While we have made every effort to ensure the accuracy of this list, please notify Kelly Colby of any changes or corrections. Contact her by phone at 518.773.5505 or by email — kcolby@nlh.org

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Viscosi Photography

In Memory of Clifford Reese
Ronald M. Olnisky & Nancy A. Travis

In Memory of Emma & Carl Rich
Vernon W. Colditz

In Memory of David Richtmyer
Jean Richtmyer

In Memory of Elmer E. Rieth
Frank & Paula Bowman

In Memory of Ida T. Ruggiero
Mrs. Clara B. Albanese
Elise & Robert Unger
The Robert Weiner Family

In Memory of Joseph G. Salamack
Mrs. Madalene Salamack

In Memory of Albert A. Travis
Ronald M. Olnisky & Nancy A. Travis

In Memory of Harrison O. Travis, Jr.
Ronald M. Olnisky and Nancy A. Travis

In Memory of Kevin Unislawski
Marie Hallenbeck

In Memory of Claude H. Vadney, MD
Lisa Queeney & John Vadney

In Memory of Dr. Robert Valachovic
Glenn & Kathy Valachovic
Marie Valachovic

In Memory of Robert Wadsworth
Adirondack Board of Women’s Lacrosse Officials, Inc.
MaryLouise Dumar
Shirley Pahl
Martin & Christel Santana
School #16 (Troy, NY) Sunshine Club
Sarah Wadsworth and Children

In Memory of Ruth Weiner
Ronald M. Olnisky & Nancy A. Travis

In Memory of Iris Weiss
Ivy Besdin
Stephanie & Greg Brown
Jaye Derby
Mr. & Mrs. Neal S. Goronzie
Martha & Marc Grinberg
Monica Kiernan & Family
Kathie & Jerry Kolins
Elaine S. Miletin
Betty and Lee Rout
Richard J. Zuckewar

In Memory of Robert O. Wemple
Mrs. Jessie C. Lesser

In Memory of Agnes Willits
Ronald M. Olnisky & Nancy A. Travis

In Memory of Jerry Wood
Ellen Wood

In Memory of C. Garfield Zeitler
Gretchen Zeitler

Tributes
In Honor of Mr. & Mrs. Henry Blizzard on their 70th Wedding Anniversary
Ronald M. Olnisky & Nancy A. Travis

In Honor of Jane Cornel
Sally Valovic

In Honor of Tammy A. Gerdes
Linda J. Stevens

In Honor of Archer E. Harrington
Sandra A. Harrington

In Honor of Akber Hassam, MD
William A. Maidment

In Honor of HealthLink Littauer
Bonita S. Wollard

In Honor of Michael Mairis, MD
William A. Maidment
Each LITTAUER volunteer is a gem.

Nathan Littauer Hospital’s corps of volunteers, “The Auxiliary,” is perhaps one of the brightest gems we have. Our Auxiliary assists our patients, residents, their families and visitors.

A gentle touch.
A newspaper delivered.
Directions for an anxious family.

It is their dedication to your comfort and their unyielding support that truly touches so many lives.

A vast pool of talent comprised of 118 people, our Auxilians are the heartbeat of our Hospital. These valuable members of our care team provided over 12,000 hours of service in 2010. In the same year they also raised $35,000, nearly completing their $200,000 pledge to the Capital Campaign for Excellence.

Gems? Yes. In every sense of the word.

If you would like to volunteer at the Hospital or Nursing Home please call Susan McNeil at 518.773.5408.

Thank you for donating to our Auxiliary projects.

Card Party
Patrons
Teresa G. Becker
Joan Bryan
Ann Lee Clough
Norm & Barb Cohen
Chloe A. Correll
Ginger Driscoll
D’Errico & Farhart Insurance Agency
Kathleen Egly
nan & Dudley Ferguson
Marilyn C. Finocan
John M. Fox, DDS
Dorene Higier
Mary Hope Giardino
Dr. Lawrence & Cheryl Horowitz
Elaine Hoye
Mrs. D. Keshava
Monica Kiernan
Atty. Robert & Carol Maider
Patsy Suydam
Ron Olinsky & Nancy Travis
Angie Perrone
Mrs. Paul E. Smith
James J. Vacek, M.D.
Lois Widdemer
Jeanne Wilkinson
Ellen Wood
Patricia Zimmerman

Card Party
Donations
Al’s Pizzeria
Alpin Haus
Antonucci Produce
Bona’s Discount Liquor
Bowman’s Market
C & R Restaurant
Charlie’s Restaurant
Norma Cozzolino
Dunkin Donuts
Fireside Restaurant
Fuel & Food
Fulton County YMCA
Holiday Inn of Johnstown—Gloversville
Jackie’s Diner
Bonnie James-Cooper
Java Junction
Laurence Kelly
Lanz’s On The Lake
Leonzo’s Pizza
Longfellows, Saratoga
Mary Ann’s Restaurant
Mohawk Harvest Coop.
Mountain Valley Hospice
Mulberry Tree
Naif’s
NLH & NH Auxiliary Gift Shop
Olde Bryan Inn, Saratoga
Partner’s Pub
Patricia’s Restaurant
Patti’s Greenhouses
Peebles
Price Chopper
Rail Yard Restaurant
Raindancer Restaurant
Nancy Rodenmacher
Rosalyn’s Styling Salon
Sam’s Seafood Steakhouse
Spirits of the Adirondacks
Thomas’ Hallmark
Union Hall Inn

Tree of Lights
Contributors
Nancy Abrams
Ann Adore
Becky Allen
Barbara Alvord
Bruce & Kristina Anderson
Gale Austin Jr.
Katie Bergmann
Phil & Karen Bischoffberger
Beverly Bolebruch
Henry and Marie Born
William & Jane Bowler
Diane Bradshaw
Christine Brice
Craig & Carol Brookins
The Brownell Family
Donna Brownell
Jennifer Brownell
Rosemary Buggeln
Matthew Chaknis
Katherine Clark
Barbara Cohen
Irving Colby
Kelly Colby, Devan & Logan Rowe
Nancy Collins
Herschel Coloney
John & Charleen Cooper
Donna Cramer
Deborah Davis
PJ DeLilli
Rene Dell’Arena
Pat & GN Doull-Travis
Jeffrey Dowd
Brigid Marie Dugan
Ziggy Dugan
Janine & Roy Dykeman
Teresa Edwards
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Diana Elmdorf
Lorna Elmdorf
Ann Everett
Norma & Claude Faville
Robert Ferguson
Karen Ferjanec
Angelo & Phyllis Finateri
Russell & Patricia Ford
John Fox, DDS
John & Patricia Franco
Louis Franco
Gerald & Babette Frisbie
Robert & Connie Gage
Nellie Georgelos
Irmgard Getzlaff
Candace & William Gleaves, III
Frank & Pearl Glover
Gloversville Lions Club
Phyllis Gottung
Scott, Bonnie, Nicholas & "Grandma"
Betty Green
Elizabeth Gugenberger
Robert & Lorraine Hale
Linda Hallenbeck
Marie & Frank Hallenbeck
Patricia Halley
Dave & Joye Haskins
Don & John Haydon
Suzanne Herrick
Roy Hoffman
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Louise & Michael Hornung
Dr. Lawrence & Cheryl Horowitz
Joel & Jane Huntzinger
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Thomas Jennings
Kenneth Johnson
Robert & Karyl Johnson
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Marjorie Jones
Marilyn & David Kaulfuss
Anne Krauth
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Anita Knapp
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Ann Kumpa
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Mt. Carmel Veterans Inc.
Lisa & Bob Mulhall
Bertha Myers
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Grace Naselli
Shirley Nellis
Gayle Newland
NLH Nurses Alumnae Assoc.
Sharon Norman
Toby Ortell
Marie Otto
Marguerite Pangallozzi
Priscilla Parkhurst Ferguson
Sandra & William Peters
NLH & NH Pharmacy Dept.
John & Elaine Pickard
Mary Rose Polenski
Claytha Ricco
Briana Ropeter
JJ & JA Rossi
Dawn & Carr Serge
Karen Smith
Marina Smith
John & Cynthia Snyder
Stephen & Rose Spurza
Dorothy Stoeff
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Cheryl & Joseph Stofa
Katie Sullivan
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Karen Travins
Barbara & Richard Tucci
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Doug & Sally VanNostrand
Philippe Vuylsteke, MD
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Patricia Wallken
Carol Warner
Noreen Weil
Sue and Jerry Wemple
Mr. & Mrs. Don Wentworth
Marie and William Wilson
Janice & Philip Winney
Eileen Wrightsman
Cecile Zajaceskowski
Gretchen Zeitler
Ronald Zimmerman

**Buy a Brick**

**Contributors**

(2009 gifts)

Mr. & Mrs. Louis Blanchard
Doctor & Mrs. Robert Brandis
Tim, Todd & Kathy Byrns
Deborah A. Davis
Patricia Dennie
Charlie & Pam Eschler
First Niagara Bank
John & Deanne Fox
Gloversville Teachers Assoc.
Matthew Goodemote
Mr. & Mrs. William Gritsavage
Johnstown Peking
Chinese Restaurant
Laurence Kelly
Karen & Paul Kidder
Mike Kinowski
Joseph & Sheila Lander
Landrio Family
Michael & Anne LaVallee
NAMI of Montgomery/Fulton/Hamilton Counties
Gary & Debbie O’Rourke
Dustin Swanger
Pat Travis-Doull
Dr. & Mrs. Philippe Vuylsteke
Thomas & Denise Walsh
Bruce B. Whitcavitch, Jr.
Shelley Yerdon
Dr. Alexander & Mrs. Delores Yvars

(2010 gifts)

Catholic War Vets
Joan L. Genovese
Nellie Georgelos
Mary Hope Giardino
Landrio Family
Robert and Carol Maider
Susan and Richard Maider
Anita Moore
Gayle W. Newland
Patti’s Greenhouses
Angie Perrone
John and Elaine Pickard
Marina P. Smith
Barbara Tucci
Marcia Weiss
Jeanne Wilkinson
William H. St. Thomas Family Foundation
Ellen Wood

**2010 Leader Herald Patient Subscription**

**Donors**

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Community Physical Therapy & Wellness Center
Fulton County Federal Credit Union
Glove Cities Rotary Club, Inc.
Johnstown Family Moose Center
Kingsboro Lumber Company
The Leader-Herald
Livingston’s Furniture
Noble Ace Hardware
Palmer Pharmacy

**Gifts in Kind**

Anonymous—Hand knitted lap blankets for Nursing Home residents
Anonymous—Magazines, books, puzzles
Jim Berecka—Crayons, children’s toys
Irene Greco—Books
Lucille Groff—Teddy bears
JoAnn LaValle—Books, magazines
Mary Mora—Fully decorated Christmas tree
Linda Pomeroy—Books
Robin Street—Books
Traci/Pathfinders from Lexington—Children’s books
Bright like a gem.

The word is getting out about the LITTAUER medical team. Our staff has been seen, heard and quoted in the news countless times, as more and more sources seek them out for their expertise.

“We have been very grateful to the talented doctors from Nathan Littauer for sharing their extensive knowledge with the vast WAMC audience. The feedback has been terrific.”

Dr. Alan Chartock
President & CEO of WAMC
Northeast Public Radio,
Professor Emeritus at the University at Albany

“I find the folks at Nathan Littauer Hospital easy to work with when we’re developing stories— and they always have great folks for us to interview.”

Benita Zahn
Anchor & Health Care Reporter
WNYT, News Channel 13

Benita Zahn covers a new sinuplasty procedure at Nathan Littauer Hospital. The story was aired nationally.
Don’t be surprised to hear that Nathan Littauer has one of the largest hospital social networking systems in the region. “We wanted people to know that we embrace new technology in a myriad of forms, be it in social media or in medicine,” stated Laurence E. Kelly.

In 2010 Nathan Littauer built a comprehensive social media system including Facebook, Twitter, YouTube and a blog. We now have 38 health-related videos on YouTube. We have a lot of information and good news to share.

Follow us, learn from us and share with us!

www.nlh.org

We can see right through you.

If you scan the web you will see thousands of admissions: “I’m having my first MRI tomorrow I’M SCARED!” and “I am afraid of that dye for the CT scan.” or “Am I the only one who is scared to have an MRI?” or “I am having my first mammogram tomorrow and I’m really scared. I’ve heard some women say it’s painful.”

The answer? We developed a new microsite aimed at subsiding fear while touting our diagnostic capabilities at: www.radiologyrevolution.com

We have made significant investments in our diagnostic capabilities, spending over $3.5 million since 2008. We have big city technology right here in Fulton County.

Unfortunately, all the investment in the world does not do any good if someone is too afraid to go. We want to fix that. If you would like to see an exam, log onto www.radiologyrevolution.com. Others have. To date our videos have been downloaded 8,230 times. We are thrilled the world is using this tool.

See an exam. “Meet” our team. Do some research. Ask a question.

Visit www.radiologyrevolution.com today!
A gem because we are safe.

Nathan Littauer Hospital was notified of the results of an unannounced, on-site, full survey conducted by The Joint Commission in February, 2010. The survey led to a three-year continuation of Littauer’s full accreditation with the nation’s predominant accrediting body in health care.

“...This important accreditation speaks to the level of care that Littauer provides. Our community continues to be proud of its hospital and what its staff has accomplished. This announcement proves what we already know—Nathan Littauer Hospital provides the highest levels of quality, patient care.”

Wally Hart
President/CEO
Fulton County Regional Chamber of Commerce & Industry

HANYS Quality Institute

HANYS’ (Healthcare Association of New York State) 2010 Profiles in Quality Improvement and Patient Safety Report recognized the following Nathan Littauer programs for excellence in patient care:

- Reducing Patient Ventilator Days and Ventilator-Associated Pneumonia
- Formal Nurse Preceptor Education Program
- Restraint Use Reduction

Candace Underwood, Employee of the Year, is another one of our gems.

Our 2010 Employee of the Year is Candace Underwood. Candace is a Physical Therapy Assistant working at Nathan Littauer’s Sports Medicine & Rehabilitation Department. She has been employed at Littauer for over 22 years. With a passion for sports, Candace explained, “I want my patients to enjoy a healthy lifestyle, which is why I am compelled to get my patients back to enjoying life.”
Our Nursing Home is another jewel in our crown.

Providing compassionate care to our residents is our mission. Recently, a state-of-the-art meals system was installed in our Nursing Home which allows our “family” to enjoy more choices in a more comfortable setting. Also, the Nursing Home was proud to announce some of the lowest pressure ulcer rates in the state. The 99% occupancy rate in the Littauer Nursing Home is proof of our high standing in the community.

“All do a great job and do their jobs so well. Thank you so much!”

Dean
Family Member

“I think all the Therapists do a good job, in fact an excellent job. They do so much and they have a wonderful disposition. I believe the RN’s and LPN’s do an excellent job.”

Christina
Resident

Shining beyond Littauer.

Congratulations to Barbara DeLuca for winning the prestigious Gregory Hoye Award from Mountain Valley Hospice. Recognized in both the Littauer family and the community for her caring, thoughtful and often innovative approach to improving patient care, this award cannot be underestimated.

Barbara is a Registered Respiratory Therapist and Littauer’s Respiratory Care Supervisor.
HealthLink shines.

HealthLink is Littauer’s mission realized: bringing preventative healthcare to our community. Our low-cost or free services to people are not only improving the lives of our neighbors, we are making our community a better place to live. It is a legacy we are proud of.

In 22 years we have offered over 6,590 programs to more than 155,485 people!!

Programs offered and number of participants more than doubled since HealthLink was chartered in 1989.
Caring for kids.

In 2010 Littauer took caring for kids to a new level. There is a growing epidemic of preventable youth sports injuries that are dismantling kids' athletic hopes and dreams at an early age.

In July 2010 we were one of the first hospitals to join a nationwide movement to address this critical issue. As a participating medical institution in the STOP Sports Injuries campaign, we work to help prevent athletic overuse and trauma injuries in kids. In a ground-breaking campaign, we teamed up with the Broadalbin-Perth School District, Dr. Gerald Ortiz, Dr. Todd Duthaler and Dr. Richard Solby to deliver a standing-room only clinic to the community. Today we continue to address the issue with training and media appearances.

“Nathan Littauer is a shining example of what an organization can do to get the word out about preventing youth sports injuries. Their community is lucky to have such a strong advocate for children.”

Michael Constant
Executive Director STOP Sports Injury, Chicago, IL
Also in 2010:

- We expanded our care network by hiring six more providers.
- We saw over 22,000 patients at our Perth facility. To meet the explosion of growth we completed an addition and expanded parking.
- We donated equipment and employees started a collection after Haiti’s devastating earthquake.
- We promoted tissue and organ transplant.
- We enhanced our pediatric unit.
- We were cited as one of “the most progressive facilities” in energy conservation.
- We completely changed and improved meal service to Nursing Home residents.
- We implemented a new Epidural Steroid Injection (pain management) service.
- A WRGB segment about our Camp SuperStarrs was one of five nominated nationally for an Emmy.
- The Foundation’s EVENT raised $100,000 for the hospital, landing on the Capital District Business Review’s Book of Lists, as one of the most successful one-day fundraisers in the region.
- Our Respiratory Therapy department taught the world how to “take your lungs on vacation”.
- Our Nursing Home received high marks for Pressure Ulcer Prevention.
Nathan Littauer finished 2010 in “the black” marking the 9th straight year of financial good health while never turning our back on a patient in need.

<table>
<thead>
<tr>
<th>Total Revenue</th>
<th>$89,581,000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Expenses</td>
<td>$87,035,000</td>
</tr>
</tbody>
</table>

**Charity and Uncompensated Care Totaling $6,381,045**

<table>
<thead>
<tr>
<th>Uncompensated Charity Care</th>
<th>$824,000</th>
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</thead>
<tbody>
<tr>
<td>Losses in providing services for:</td>
<td></td>
</tr>
<tr>
<td>Medicaid</td>
<td>$2,369,485</td>
</tr>
<tr>
<td>Medicare</td>
<td>$3,187,560</td>
</tr>
</tbody>
</table>

Nathan Littauer strengthens the infrastructures of local communities

*Our communities rely on us to:*  
• provide high-quality health care;  
• bring life into the world;  
• care for the aged;  
• ensure public safety when an emergency or disaster strikes;  
• educate people about the impact of lifestyles on their health and well-being;  
• provide comfort at the end of life.

Nathan Littauer is an economic anchor in our community

In addition to enhancing the health and well-being of the communities we serve, Littauer contributes significantly to the area’s economic health. In 2009, we had an estimated total annual economic impact of $143,696,000.

Nathan Littauer is a major employer

• We employ 960 people, with a total 2009 payroll of $51,438,000. Payroll expenditures serve as an important economic stimulus, creating and supporting jobs throughout the local and state economies.  
• Our employees use their wages to purchase goods and services, which creates income and jobs for other businesses.

Nathan Littauer’s purchasing

• We spend about $22,047,000 per year on the goods and services we need to provide health care—for example, medical supplies, electricity for buildings, and food for patients. Funds spent to buy goods and services flow from Littauer to vendors and businesses and then ripple throughout the economy.

Nathan Littauer’s capital spending

• In 2009, Nathan Littauer Hospital spent $2,969,000 on buildings and equipment.  
• Capital spending by Nathan Littauer generates approximately $5,580,000 for the local economy per year.

The impact of Nathan Littauer on state and local tax collections

• The employees of Nathan Littauer and the jobs supported indirectly by the facility paid $3,301,000 in state and local income taxes in 2009.
Your health... well planned.